

Corporate Capabilities

Solutions for the Life of Your Boiler & Pump Systems



A Culture of Safety

At R.F. MacDonald Co., the safety and well-being of our employees, customers, and partners is our highest priority. We are proud to foster a safety-first culture guided by our *Mission Zero* objective — striving for zero incidents through proactive measures and continuous improvement.

Our robust safety program includes:

- A comprehensive Safety Observation Program
- Industry-leading safety training
- Telematics technology to monitor and improve driver performance
- An extensive inspection regiment

These initiatives have consistently delivered exceptional results. Over the past five years, our Total Recordable Incident Rate (TRIR) has averaged **1.1**, significantly outperforming the industry average of **3.3** (NAICS 238220). Additionally, our current **Experience Modification Rate (EMR) of 0.75** reflects our strong safety performance and low-risk profile.

We are proud to be a RAVS Plus participant in ISNetworld, Avetta Premier Partner, and Veriforce, further demonstrating our dedication to best-in-class safety standards. In recognition of our efforts, we were honored with the Avetta Operational Excellence Leader Award in 2025.

When you choose R.F. MacDonald Co., you're selecting a partner that values safety as much as you do. Thank you for considering us as your trusted provider of hydronic and boiler services.











An Employee-Owned Company

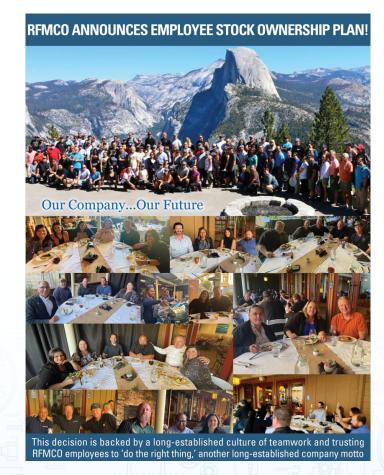
We are proud to announce an ownership transition to our newly formed 100% Employee Stock Ownership Plan. The adoption of our ESOP plan went into effect **Jan. 1, 2024**.

This celebratory announcement reflects our strong and growing company of 284 employees working in service, sales and administration. We view this transition in ownership as the next step to ensure a sustainable future for RFMCO, while also providing a valuable financial benefit to people who have contributed to our success.

We have created a special company, where our employees passionately engage in problemsolving, innovation, collaboration and respect. Securing our independence through an ESOP allows us to further strengthen our culture.

Our "Hire-2-Retire" motto is further emphasized in this ownership-transition. Our ESOP structure is also complimented by our long-held belief in a cultivated company culture and trusting employees to "Do the Right Thing," another long-established company motto.

A major highlight: Employee-owned shares typically create 3-7 times more value at retirement compared to a traditional 401(k) plan alone. RFMCO retained its 401(k) plan and 50% company match program.





Boilers





- We represent high-quality boiler equipment manufacturers to ensure we apply the right product for your application
- Our full range of services include:
 - Installation
 - Commissioning
 - Training
 - Maintenance and Repairs
- Our experienced technical sales staff will carefully evaluate your boiler needs









Custom Equipment Solutions

with Reliability and Process

Improvement in Mind





~ sales/service since 1956 AN EMPLOYEE OWNED COMPANY





Pumps







- We have the "Best in Industry" pump solutions in a huge array of types, mountings, speed and applications
- Our divisions represent distinctive centrifugal and positive displacement pump manufacturers for many different applications
- Our experienced technical sales staff will carefully evaluate your pumping needs







Custom Equipment Solutions

with the Unique Needs of Your Specific Application in Mind



AN EMPLOYEE OWNED COMPANY

Key Products & Services

Boiler & Pump Products

 We have exclusive contracts with many industry leading boiler and pump manufacturers for commercial and industrial customers in California and Nevada

Boiler & Pump Services

- Pump Repair & Systems Fabrication Facilities
- Boiler & Pump Field Services
- Design, Engineering, Fabrication, Certified Welding & Installation
- Inspection & Preventive Maintenance
- Instrumentation & Controls
- Startup & Training
- Parts Sales and Service Agreements
- Rental & Sale of Used Equipment



Service & Repair

24 Hours a Day – 7 Days a Week

TROUBLESHOOTING • REPAIR • INSTALLATION









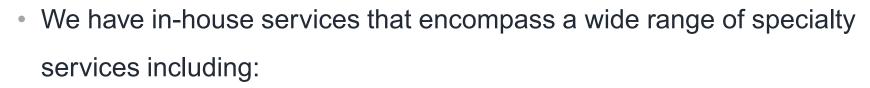




In-House Pump Services











Expert Calibration









Rework/Reengineering of Broken Parts



Our services help maintain the reliability of your pumping equipment



We can save you the full replacement cost of a new pump





Training



- We value the safety of our customers and their staff
- We fully support staff training on the equipment in operation at your facility
- We have an excellent array of boiler and pump training courses
- Our classes are CWEA and AFE certified





We offer customized onsite training programs for your specific needs



Rental and Mobile Systems





- Rental boilers are primarily used when operations cannot endure downtime, there is planned offline maintenance event or if extra capacity is needed for a short period of time
- Our fleet of transportable equipment includes:
 - Steam and Hot Water Boilers
 - Deaerators
 - Feed Systems
 - Ancillary Equipment

Our Rental Equipment and

Mobile Steam Plants

Could be Your Answer



Parts





- We offer prompt reliable availability for many of the most common parts from a wide array of manufacturers
- Over \$5 million in parts inventory at multiple locations, ensuring fast reliable service when needed
- Our stock includes:
 - Critical Boiler and Pump Parts
 - Additional Access to Many Other Manufacturers' Warehouses
 - Previously Owned and Reconditioned Boilers, Pumps and Accessory Equipment



Instrumentation & Controls





- Accurate instrumentation reduces energy costs, provides better control of system processes and conserves manpower
- We have a dedicated in-house control systems group specialized in designing and developing:
 - Complex Interfaces
 - Drives and Measurement
 - Control Systems





History

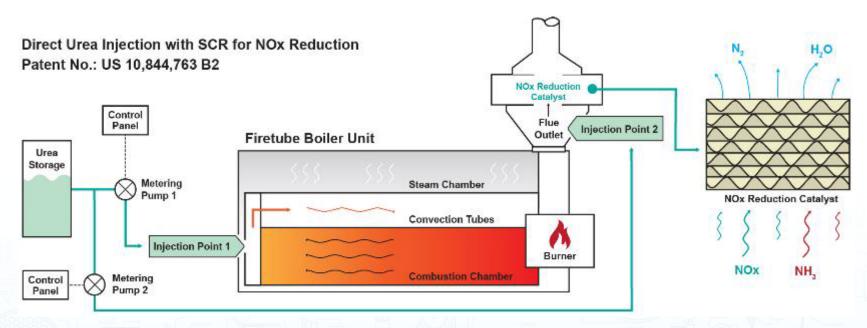
- R.F. MacDonald Co. was founded in 1956
- 65 years in business
- We serve California and Nevada
- We have 256 employees in 10 locations
- We have a longstanding reputation as a leader in the supply and service of boilers, pumps and accessories for industrial and commercial customers





Recent Accomplishment

- Patent issued to R.F. MacDonald Co. for safest NOx emissions reduction technology with SCR
- Granted by the U.S. Patent and Trademark Office on Nov. 24, 2020



Urea is injected at each Injection Point into the boiler. As NOx and urea pass through the NOx Reduction Catalyst, NOx is separated into two non-harmful elements Nitrogen (N₂) and water (H₂O)



Coverage

12 locations: Hayward, Rohnert Park, Modesto,

Sacramento, Fresno, Bakersfield, Santa Fe Springs,

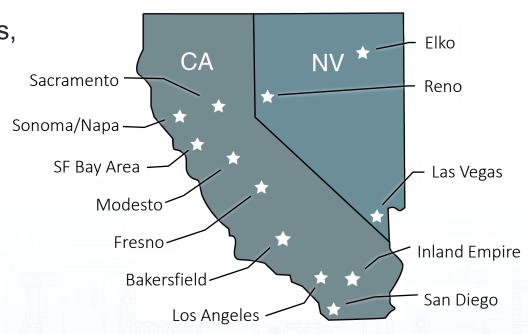
Fontana, San Diego, Reno, Elko & Las Vegas

Employees: 270

Sales: 48

Service: 144

Over 160 employees in our parts and field service business with 125 service trucks on the road and 10 graduate mechanical engineers

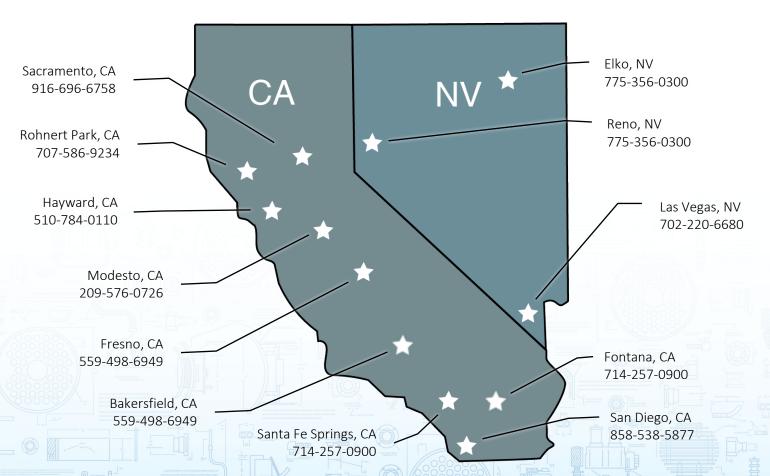




AN EMPLOYEE OWNED COMPANY

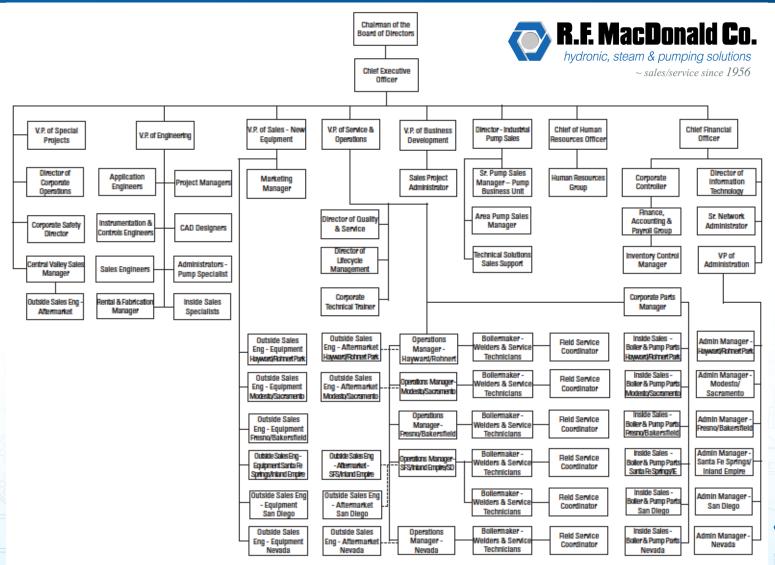
Regional Locations

SALES · SERVICE · PARTS · TRAINING





Organizational Structure





~ sales/service since 1956
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Management

- Employee Owned
- Leadership Team
 - Chairman of the Board
 - Chief Executive Officer
 - Chief Financial Officer
 - Chief of Human Resources
- Boiler & Pump Group VPs
 - Operations Managers
 - Sales Managers
 - Admin Managers
- Director of Engineering





















AN EMPLOYEE OWNED COMPANY

Central Engineering





- The central engineering group supports our project pipeline
- Central engineering improves communication with our principals
- Central engineering helps outside sales personnel spend more time with customers
- The central engineering group's priorities are to:
 - Provide timely responses on quotes and application questions
 - Standardize quotes and product offerings
 - Provide training for new outside sales personnel



Staffing by Office

- Hayward and Rohnert Park
- 14 Sales / 25 Service
 Modesto and Sacramento
 12 Sales / 35 Service
 Fresno

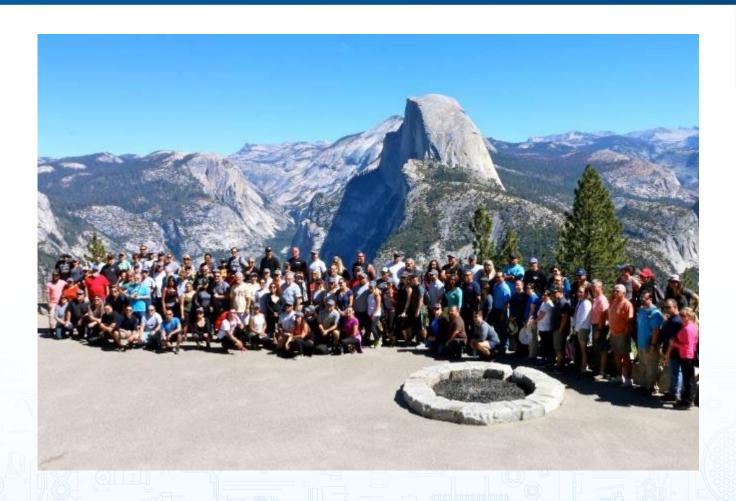
 - - 3 Sales / 23 Service

Southern CA 11 Sales / 43 Service 12 Central Engineers San Diego 6 Sales / 11 Service

- Santa Fe Springs

Nevada

- Reno and Elko
- 3 Sales / 12 Service Las Vegas
 - - 3 Sales / 5 Service





AN EMPLOYEE OWNED COMPANY

Current Market Strengths & Opportunities

Healthcare

Commercial

General Industry

Biotech

Food & Beverage

Education, Universities

Hi-Tech

Wine

Engineers/Contractors

Low Emissions & Carbon Tax

BOILER CASE STUDY

WITH SCR TECHNOLOG

Loma Linda University Health Loma Linda, CA Seismic Retrofit, SCR Ulograde

Customer Application

Lorra Linda University Health includes Lorra Linda University's eight professional schools, Lorra Linda University Wedical Center's six hospitals and more than 900. frought precioners languaged in the larger Empire of Southern California. The main. campus hasaita's require hot water for use throughout the building and steam for sanitation, humidification and clean steem production:

Key Challenges

As part of the Lone Linda University Consus Transformation project, two new haspital towers were added to the Dennis. and Carol Trough Medical Campus. The new towers include new hospital rooms. survical and querating rooms and more.

The additional facilities also required additional steam, which was provided by higher-capacity to lers. F.J. MecDonald Co. was selected for this project by providing total integration services including

- · Engineering and installation support . Supplying the boilers with our newly patented Birect Uses Injection with SCR technology to meet emissions regulations
- Complete startup and texting services: 🦱 R.E. MacDenald Co.



The R.F. MacDonald Co. Analysis & Solution

R.F. MacDonald Co. supplied three Cleaver-Brooks CBEX Elite 1,400HP Linda University Control Unitry Plant. Each boiler can produce up to 48,300 pounds of seturated steam per hour.

The larger packaged ballers were carefully rigged through the Central Ut life Plant roof with tight disprance on all sides. Once successfully inside the building the ballers were skillfully placed into their predetermined. I mited footprint. Finally, our newly patented Direct Urea injection with Selective Catalytic Reduction to thinelogy was installed to complete the installation process.

At approximately \$8 MIMStaffs, the larger boliers are required to meet sub 3 PPM. Low NOs regulations sorby the South Coast Air Cuality Management District.





Larger Soiler with Higher Capacity Installed into Existing Footprint



All Markets

Commercial/Institutional

- Hospitals
- Colleges/Universities
- Office Buildings
- Hotels
- Sports Arenas
- Prisons
- Government
- Military Bases
- Engineers/Contractors

Municipal & Wastewater

- Sewage
- Water Treatment

Industrial

- Food & Beverage
- Wineries & Breweries
- Tomato Processing
- Meat Processing
- Pharmaceutical / Biotech
- Steel
- Pulp & Paper
- Power
- Semi Conductor
- Chemical
- Biofuels
- Feed & Grain
- OEMs

PUMP CASE STUDY

R.F. MACDONALD CO. PROVIDE: TURNKEY, PERMANENT PUMP SYSTEM FOR MOVING POND WATER IN GREEN WASTE DECOMPOSITION PROCESS

Solid Waste Site Bay Area, CA Pump System Design & Installation

Customer Application

in Northern CA, a solid waste site arrestes an organic compost product by using given waste collected from curbaids birs that have been ground to 41.5 inch pieces using a Covered Aerated Statio Pile (CASP) process for decomposition and pathogen reduction.

Liquid management is critical to the process and involves water in contact with green waste in a closed-loop system.

The CASP process encourages organic decomposition and requires an initial addition of water containing common becterie and fungi.

Feet, mitted water is oproped to inconstant the freshing ground material, which bick-starts the decomposition process. Excess contract water, that is process. Excess contract water, that is constanted by the material, in their cappured and allowed to flow back into the contect water pand where it is stored. Finally, the contract water is pumped back to the CASP located of an elevation of 80 feet above the pand and the process respects.





The R.F. MacDonald Co. Analysis & Solutio

The solid waste site had been using rental dissel pumps, which stilling prime assist with foot valves, but large amounts at time organic solids caused the first valves in old grant fail. The foot valves were necessary to keep the accloss lines flooded during absolitorer.

Additionally, the lack of circulation allowed the pond water to become stagnant, producing unwanted odors

After accessive pump maintenence and dewriting, the pumps were deemed too corporative and unreliable. An economic and permanent column was required with the choice to use the ste's self-generated electrical power.

Based on a history of success with the customer, R.F. MacDanald Du was asked to develop a permanent, turnicy pumping solution with hill pages metabolish.

Juli-Service Capabil

- Piging: Experienced techniciens installed 280 feet of 4 inch high density polyethylene pipe (HDPE).
- *<u>Electrical</u>: Certified controls experts replaced the existing VFD with a new control panel on a newly poured B-inch concrete pad.
- Estation: Skilled pump experts designed and built stainless steel oustom pump stands to easily move the pumps.



Toyo Hewy HNS Submersib Sturry Pump with Custom Star



and withstand a corrective environment. Prany Positioning and Installation



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Thank you, Questions?

R.F. MacDonald Co.

your boiler & pump solutions team

